

UN Human Rights Evaluation Plan 2022-2023

OHCHR Evaluation Plan

PPMES is responsible for developing the evaluation plan for the OHCHR's programming cycle (usually four years) during the preparation of the Office's Management Plan. Two main types of assessments are considered: strategic or thematic evaluations of global crosscutting issues and evaluations of a particular project or programme (including regional and country programmes). Other internal reviews and visioning exercises are also under PPMES' responsibility and managed by the evaluation function.

The subjects of evaluation within OHCHR are chosen with the participation of the Evaluation Focal Points Network (composed of representative of the different Divisions and Services). The final plan is endorsed by the PBRB using one or more of the following criteria:

- Relevance to the OHCHR Management Plans and Strategic Frameworks for the period under review –including OHCHR's long-term expected accomplishments
- Strategic importance
- Size of investment or coverage
- Demand by stakeholders, triggering evaluations also at short notice
- Potential for the generation of knowledge
- Flagship programmes, interventions, or strategies
- Evaluability

Evaluations conducted in 2018-2021

During the cycle 2018-2021, an unprecedented number of evaluations have been conducted in the Office, including:

Strategic and thematic evaluations of global crosscutting issues or programmes:

- Support to legislation in conformity with international standards
- Implementation of Results Based Management
- Transitions from HR components in peace operations
- UN Free and Equal campaign
- Sexual and Gender Based Violence programme
- Indigenous and Minorities Fellowships programme

- Youth and Human Rights project (interim, ongoing)

Country programme/project evaluations:

- Uganda Country Programme
- Cambodia Country Programme
- Guatemala, El Salvador and Honduras Country Programmes
- Colombia Country Programme
- Ethiopia Country Programme
- Iraq Accountability project

Internal reviews and other evaluative-type exercises:

- Review of staffing of the Senior Management's front offices
- Review of the Gender Facilitators network
- Review of internal communications
- Review of the Dignity@Work Contacts network
- Internal evaluation of the Doha Centre for South-West Asia and the Arab Region
- Start-up evaluation of the Liberia Country Office
- Start-up review of the G5 Sahel Compliance Framework Project
- Visioning exercise of the Brussels Regional Office
- Visioning exercise of the Doha Centre for South-West Asia and the Arab Region

The reports of the assessments conducted in the Office are available in the evaluation portal in the [intranet](#). External evaluations (conducted by external independent consultants) are also uploaded to the evaluation section in the Office's [website](#) and the UN Evaluation Group [portal](#), jointly with the respective management responses and actions plans for the implementation of their recommendations. The latest are submitted to the PBRB and their status monitored every six months.

Evaluation plan 2022-2023

As the current Office's Management Plan will be extended until 2023, an extension of the evaluation plan is also envisaged. The following is the list of issues and programmes to be evaluated in 2022-2023 as result of the requests and inputs received by PPMES from the evaluation focal points. Suggestions for additional issues will be taken into account through the biennium based on respective needs, following requests made by units in Headquarters, field presences or donors.

Strategic and thematic evaluations of global cross-cutting issues or programs

<p>Annual Appeal and Annual Report processes – Global (DEXREL)</p>	<p>The UN Human Rights Appeal is an appeal for support to the OHCHR programme covering our planned activities and needs for the upcoming year. The UN Human Rights Report presents the progress achieved during the year against the targets set out in the OHCHR Management Plan for the cycle. It includes an overview of management, funding, income and expenditure, with detailed results from the field and at headquarters. Both are important processes in terms of Results Based Management and accountability, involving every year the participation from different parts of the Office in both the field and headquarters. Following a request from DEXREL, this assessment covering the period 2018-2021 is included in the plan, as it will provide useful learnings for the upcoming programming cycle.</p>	<p>External evaluation (to be conducted in the 2nd and 3rd quarter of 2022)</p>
<p>Regional Emergency Response - COVID-19 and OHCHR Contingency Fund – Global (Emergency Response Section - FOTCD)</p>	<p>COVID-19 is a test of societies, of governments, of communities and of individuals. It is a time for solidarity and cooperation to tackle the virus, and to mitigate the effects, often unintended, of measures designed to halt the spread of COVID-19. Respect for human rights across the spectrum, including economic, social, cultural, and civil and political rights, will be fundamental to the success of the public health response and recovery from the pandemic. An agreement was signed with Sweden in November 2020 to contribute to the Office’s work in the area of COVID-19 and human rights between 1 November 2020 and 31 December 2022. Sweden is funding the programmes: i) Regional Emergency Response - COVID-19 and human rights and ii) the OHCHR Contingency Fund: surge capacity and seed funding for the integration of human rights in COVID-19 responses to the pandemic. As per the agreement, OHCHR was requested to carry out an independent evaluation of the programme and submit the report not later than 30 September 2022.</p>	<p>External evaluation requested by a donor (to be conducted in the first half of 2022)</p>
<p>Treaty Body Capacity Building Programme – Global (TBCBP-CTMD)</p>	<p>The Treaty Bodies constitute a fundamental pillar of the international human rights protection system. Several initiatives have been taken by the UN to enhance the effectiveness of the treaty body system, including the Treaty Body Capacity Building Programme, created as one of the outcomes of the treaty body strengthening process. Recognizing that many States have difficulties in living up to their multiple reporting obligations, GA resolution 68/268 designed a significant capacity building programme to “support States parties in building their</p>	<p>External evaluation (to be conducted in the first half of 2023)</p>

	<p>capacity to implement their treaty obligations”. The Programme was established at the outset of 2015 with a team operating across OHCHR headquarters and the field. It would be useful for the Office to assess the contribution of these capacity building activities, including the establishment and strengthening of National mechanisms for reporting and follow-up (NMRF), to a broader and long-term impact on the enjoyment of rights. This was also raised by the OIOS evaluation of the support provided to the human rights treaty body system. The results of this evaluation proposed by CTMD could be also valuable for other capacity building activities conducted by OHCHR in different areas of intervention.</p>	
<p>Evaluations of particular programmes and projects</p>		
<p>Project “Strengthening the Capacity of the Independent National Commission on Human Rights of Liberia” - CO Liberia</p>	<p>The Office of the United Nations High Commissioner for Human Rights in Liberia was established in April 2018 following the signing of a six-year host country agreement with the Government of Liberia. An agreement was signed with Sweden at the end of 2018 to contribute to the Office’s work in Liberia through the financing of the project “Strengthening the Capacity of the Independent National Commission on Human Rights of Liberia” from November 2018 to December 2021. As per the agreement, OHCHR will carry out an independent evaluation of the project and submit the review report not later than 30 December 2022.</p>	<p>External evaluation requested by a donor (Started, to be finalized in February 2022)</p>
<p>Project “Enhancing and Protecting the Civic Space and Responding to Conflict Related Sexual Violence in the Democratic Republic of Congo” - UNJHRO</p>	<p>The United Nations Joint Human Rights Office (UNJHRO) is comprised of the MONUSCO Human Rights Division (established in 2000) and the former Office of the UN High Commissioner for Human Rights in the DRC (established in 1996). An agreement was signed with Sweden to support the Office’s work in DRC from 1 April 2020 to 31 December 2021. As per the agreement, OHCHR will carry out an independent evaluation of the programme and submit the review report not later than 30 June 2022.</p>	<p>External evaluation requested by a donor (Started, to be finalized in March 2022)</p>
<p>Project “Strengthening capacity of regional actors to promote human rights, accountability, democratic space and gender in the Asia-Pacific Region” - SEARO</p>	<p>The OHCHR Regional Office for South-East Asia was established in Bangkok in 2002 in order to strengthen OHCHR’s presence and partnerships in the region. SEARO has recently developed new regional functions that go beyond South-East Asia to cover the Asia-Pacific region. An agreement was signed with Sweden to support, from 1 January 2018 to 31 December 2022, regional work specifically focused on migration, environment and civic space through the financing of the project “Strengthening</p>	<p>External evaluation requested by a donor (Started, to be finalized in April 2022)</p>

	capacity of regional actors to promote human rights, accountability, democratic space and gender in the Asia-Pacific region". As per the agreement, OHCHR was requested carry out an independent evaluation of the project and submit the report not later than 30 June 2022.	
EU funded human rights project for Thailand - SEARO	The European Union funded a human rights project for Thailand for one and a half million Euro. The project, implemented by the OHCHR's South-East Asia Regional Office in Bangkok, started on 5 February 2019 and will end on 30 June 2022, after nearly 41 months.	External evaluation requested by a donor (to be conducted in the first half of 2022)
Sudan Country Programme – CO Sudan	On 25 September 2019, a landmark Host Country Agreement was signed by OHCHR and the Government of Sudan, paving the way for the establishment of a fully mandated UN Human Rights' office in Sudan. OHCHR received the full support of the Government of Sudan for the swift deployment of the start-up team to Khartoum from December 2019. An agreement was signed with Sweden in 2020 to contribute to the Office's work in Sudan through the financing of the project "Establishment and operationalization of a UN Human Rights Office in Sudan" from 1 April 2020 to 31 March 2022. As per the agreement, OHCHR will carry out an independent evaluation of the programme and submit the review report not later than 31 October 2022.	External evaluation requested by a donor (to be conducted in the first half of 2022)
Technical Cooperation Program between the Kingdom of Saudi Arabia and OHCHR – ROMENA	The Kingdom of Saudi Arabia and OHCHR signed a Memorandum of Understanding on technical cooperation on 27 June 2012. In accordance with this MOU and its subsequent extensions, a technical cooperation program and activities were designed in order to enhance the Saudi Commission of Human Rights' capacities for the protection of human rights and to promote and disseminate a culture of human rights in the Kingdom; as well as to conduct training programs in human rights-related fields. ROMENA has requested PPMES to conduct an internal review of the program for learning purposes in preparation for an upcoming extension.	Internal review (to be conducted in the first half of 2022)
Investigation Support Unit - FOTCD	The Investigation Support Unit (Emergency Response Section) conceptualises all types of rapid deployment missions, including humanitarian emergency response missions and provides strategic expert advice on rapid deployment missions and human rights investigation to geographic sections. Its staff participates in the investigations of Commissions of Inquiry and Fact-Finding Missions mandated by the Human Rights Council or by other UN organs, or also in Rapid Deployment missions established under the general mandate of the High	External evaluation (to be conducted in the first half of 2022)

	<p>Commissioner for Human Rights. Furthermore, the unit ensures OHCHR's preparedness for rapid response in terms of financial resources (OHCHR Contingency Fund), logistics (operational equipment reserve) and human resources by managing and training the members of the Office's internal stand-by roster and by maintaining lists of external high level personalities and experts. Finally, it also conducts field missions; and provides operational and technical support to OHCHR field presences.</p>	
<p>EU funded project "Advancing justice and human rights in Syria"</p>	<p>This Action aims to advance and promote a more inclusive, victim-centric approach to justice and human rights in Syria and with the international community on Syria. The Action is built around three specific objectives: (1) Strengthening data collection, analysis, reporting, and early warning on violations of international human rights and humanitarian law in Syria in order to ground advocacy and policy on a strong evidence base; (2) Promoting equal access to justice and inclusive measures of reconciliation/dealing with the past for victims across Syria to inform advocacy and policy; and (3) Strengthening the knowledge of national and international partners – including civil society actors and UN agencies – on justice and human rights to identify new entry points for engagement in these areas in their work.</p>	<p>External evaluation (to be conducted in the second half of 2022)</p>
<p>UN Voluntary Trust Fund on Contemporary Forms of Slavery and UN Voluntary Fund for Victims of Torture - HRTB</p>	<p>The Secretariat of the UN Voluntary Trust Fund on Contemporary Forms of Slavery and the UN Voluntary Fund for Victims of Torture has requested the support from PPMES to conduct a stocktaking exercise for the funds in the framework of their 30th and 40th anniversary respectively. The objective of the evaluation is to improve the monitoring, evaluation, accountability and learning (MEAL) policies and procedures of the UN Humanitarian Funds. The specific objectives are (I) to assess the Funds' MEAL policies and procedures; (II) and to accordingly elaborate a MEAL plan for the Funds.</p>	<p>Internal evaluation (to be conducted in the second half of 2022)</p>
<p>Uganda Country Programme – CO Uganda</p>	<p>The United Nations Office of the High Commissioner for Human Rights in Uganda was established in 2005. In February 2020, a new Host Country Agreement for the Uganda Country Office was signed by UN Human Rights and the Government of Uganda for a three-year renewable period. An agreement was signed with Sweden in July 2021 to contribute to the implementation of the Uganda Country Office roadmap from 1 January 2021 to 31 December 2023. As per the agreement, OHCHR will carry out an independent evaluation of the programme and submit the review report by February 2023.</p>	<p>External evaluation requested by a donor (to be conducted in the second half of 2022)</p>

<p>Digital Transformation of the Human Rights Mechanisms</p>	<p>The past years revealed an imperative for “digital transformation” in the work of human rights mechanisms (HRMs), accelerating pre-existing efforts by OHCHR to use innovative digital solutions to support more effectively the work of HRMs. Contributions have been received from France (EUR 410,000) and Germany (EUR 550,000), for a total of EUR 960,000 to be implemented between March and December 2022, specifically earmarked to advance digitalization of the work of the petitions and treaty bodies. USD 50,000 have been set aside for an evaluation to be conducted in the context of the Office-wide digitalization initiative.</p>	<p>External evaluation requested by a donor (to be conducted in the first half of 2023)</p>
<p>Project: “Global Drive for Media Freedom, Access to Information and the Safety of Journalists” - ROLDS</p>	<p>The roadmap of this project funded by The Netherlands was designed jointly with UNESCO. OHCHR is implementing activities for a total of EUR 4,000,000. The programme was initially designed for 2021 and 2022, but as the agreement with The Netherlands was signed until late in 2021, a no-cost extension until 2023 has been requested. USD 50,000 have been set aside for a final evaluation to be conducted in 2023, with a deadline for submission of the report in 31 June 2023.</p>	<p>External evaluation requested by a donor (to be conducted in the first half of 2023)</p>
<p>Programme of the Human Rights Monitoring Mission in Ukraine - HRMMU</p>	<p>The UN Human Rights Monitoring Mission in Ukraine (HRMMU), established in 2014, monitors, reports and advocates on the human rights situation in Ukraine, with a particular focus on the conflict area of eastern Ukraine and the Autonomous Republic of Crimea and the city of Sevastopol, Ukraine, temporarily occupied by the Russian Federation. HRMMU was deployed as part of the Human Rights Up Front policy of the UN Secretary-General. An agreement was signed with Sweden in June 2021 to contribute to the Office’s work in Ukraine through support to the HRMMU from 1 May 2021 to 31 December 2023. As per the agreement, OHCHR will carry out an independent evaluation of the project in 2023 and submit the review report not later than 30 June 2024.</p>	<p>External evaluation requested by a donor (to be conducted in the second half of 2023)</p>
<p>Mozambique Country Programme - ROSA</p>	<p>The Regional Office for Southern Africa (ROSA) provides technical assistance on the promotion and protection of human rights to 14 countries in Southern Africa, including Mozambique. An agreement was signed with Sweden in 2021 to contribute to the Office’s work in Mozambique through the financing of the programme “Supporting Mozambique in advancing a human rights agenda” from 1 July 2021 to 31 December 2023. As per the agreement, OHCHR will carry out an independent evaluation of the programme in 2023 and submit the review report not later than 30 June 2024.</p>	<p>External evaluation requested by a donor (to be conducted in the second half of 2023)</p>